Registered number: 03359615

# IAM CAPITAL GROUP PLC FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### **COMPANY INFORMATION**

**Directors** E M Arbib

D F E Bierbaum J D S Booth L Marchesini J A Perugia M Segall

Company secretary J W J Verkleij

Registered number 03359615

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### CHAIRMAN'S STATEMENT 2021 FOR THE YEAR ENDED 31 DECEMBER 2021

During 2020, in the depths of the international Covid-19 crisis, we began to plant the seeds for our emergence as a stronger and better positioned company as the world started to recover from the pandemic. Together with our local partners, we began to develop a very robust pipeline of investment opportunities in real estate and alternative energy, particularly in Italy and France; we recruited a deeper bench of investment professionals to manage our increasing and ever more diverse investment activities; and we launched our second real estate fund (ICE II) on our Luxembourg platform.

In 2021, we began to bear the tangible fruits of our efforts. Beginning in Q1 2021, we made a number of investments from our newly developed pipeline and followed that with the sale of one of our portfolio's trophy asset, which we had acquired only in July 2021, leading to a very strong investment realization and an early distribution to our ICE II investors.

In addition, early in 2021, together with our partners, we identified and acquired a second Italian solar portfolio, which we subsequently sold at the end of the year, generating a significant return for the company.

We would not have been able to achieve these successes in the past year without the hard work and dedication of our existing employees and the energy and commitment of our new colleagues. On behalf of our shareholders, I would like to thank our whole team, both new and old, for making sure that we would not only survive, but successfully thrive through these challenging markets.

We look forward to building on these recent achievements, whilst ever being conscious of the headwinds and volatility that are now characteristic of the trying times in which we live.

J D S Booth Chairman

Whom 800th

29 June 2022

# CHIEF EXECUTIVE OFFICER'S REVIEW FOR THE YEAR ENDED 31 DECEMBER 2021

#### Overview of 2021

2021 was a year in which iAM Capital Group PLC (the "Company") and its subsidiaries (collectively the "Group") capitalised on the robust foundations we created during the first year of the pandemic, utilising the strong pipeline created for our Luxembourg real-estate platform, which registered an excellent "first-year" performance. Furthermore, during the year, the Company, engaged in a programmatic partnership with the US-based Bhn Group, with whom we successfully completed the purchase, rationalisation, refinance and sale of our second Italian solar portfolio.

Our consolidated financial results for the year showed adjusted total gross revenue of £3,870,000, gross revenue of £1,126,000, compared to £1,153,000 in 2020, and net profit after tax of £2,112,000, compared to a net loss after tax of £802,000 in 2020. The profit was attributable both to the sale of the Company's solar portfolio and increased revenue from our real estate business.

### **Asset Management**

During the brunt of the Covid lockdowns we were able to develop a strong investment pipeline, which allowed us to deploy capital quickly and effectively in the first full year of activity of ICE II, our second-generation Luxembourg based real estate fund.

ICE II was established through our Luxembourg platform that is structured as a Reserved Alternative Investment Fund (the "RAIF"). This platform straddles the regulated structure of a Luxembourg SICAV with the flexibility of being able to rapidly add fund strategies at a lower cost than our Integrated SICAV-SIF fund (the "SIF"), for which iAM Invest Ltd., our FCA regulated subsidiary ("iAM Invest"), serves as investment manager.

Our current real estate portfolio includes a combination of properties in Italy and France, which are the markets in which we intend to continue to concentrate. With our ongoing strong pipeline, we expect to be fully invested by the end of 2022 and are looking at opportunities to create the third-generation real estate fund during the latter part of this year.

We further continue with strategic exits from our first real-estate fund, with the goal of returning capital to investors as guickly as possible.

### **Balance Sheet Investments**

During the year, we increased our commitment into our second-generation real-estate fund on our RAIF platform. We further increased the holdings of our Luxembourg fund, with an opportunistic strategy, focused on hedge funds and other alpha creating opportunities.

Our remaining principal balance sheet investments are comprised of our investment in JRJ Partner 2 Limited Partnership, through which we hold our Marex investment; the investment into our third Italian solar portfolio, through Integrated Energy Holdings; and a small investment in Next Insurance. During the year, Marex reported another year with record financial results, even though, as reported, its planned public offering in June 2021 was postponed due to market conditions.

### **Cost structure and Balance Sheet**

We continue to focus on growing and on balancing the team for the increasing activity on both the fund management and green energy activities of the Group.

Our comparable cost from continuing operations in 2021 were £1,949,000 compared to £1,828,000 in 2020. Our staff count remained stable with an average of 20 employees in 2021 compared to 19 in 2020.

# CHIEF EXECUTIVE OFFICER'S REVIEW FOR THE YEAR ENDED 31 DECEMBER 2021

### **Corporate Fundraising**

During 2021 the Company raised a total of £604,000 in equity.

Following the sale of the Group's second solar portfolio, the gross cash plus marketable securities position significantly improved to £8,781,000 from £5,828,000. The Group's cash balance stands at £5,020,000, with a further £3,761,000 invested in a portfolio of liquid assets and marketable securities.

### **Results Summary**

			Central		
	Fund C	onsulta- C	perating	2021	2020
	Management	ncy	Costs	Total	Total
	£000s	£000s	£000s	£000s	£000s
Turnover	742	384	-	1,126	1,153
Cost of sales	(141)	-	(448)	(589)	(614)
Net Revenue	601	384	(448)	537	539
Depreciation and amortisation	-	-	(256)	(256)	(247)
Operating costs	(446)	-	(1,269)	(1,715)	(1,477)
Operating profit/(loss) before currency exchange differences	155	384	(1,973)	(1,434)	(1,185)
Currency exchange differences	(13)	-	35	22	(104)
Other operating income	-	-	110	110	124
Net profit on financial assets	-	-	288	288	480
Gain on sale of current asset investments	-	-	2,744	2,744	-
Gain on sale of fixed asset investments	-	-	876	876	-
Operating profit/(loss)	142	384	2,080	2,606	(685)
Net finance and other income	-	-	(490)	(490)	(75)
Profit/(loss) before tax	142	384	1,590	2,116	(760)

### **Operating Margins**

Adjusted turnover for the year was £1,551,000 due to a portion of the gross revenue, totalling £425,000, generated by subsidiaries within the group in relation to advisory and consultancy fees on the second solar portfolio, being eliminated on consolidation. As part of the consolidation, the £425,000 is instead included in the £2,744,000 gain on sale of current asset investments in the table above. Operating costs increased this year to £1,715,000 from £1,477,000 due to increased staff costs and other costs in relation to the second solar portfolio transaction.

### **Capital and Cash Flow**

	2021	2020
	£000s	£000s
Net assets	13,110	10,338
Net current assets	9,215	6,955
Cash at bank	5,020	807

2021 has been a strong year for the Group, ending the year with a 26.8% increase in net assets and a 32.5% increase of net current assets compared to 2020. The cash at bank improved significantly due to the sale of the solar portfolio at the end of December 2021.

# CHIEF EXECUTIVE OFFICER'S REVIEW FOR THE YEAR ENDED 31 DECEMBER 2021

We are very pleased to have ended the year with strong positive performance and to see our work in the previous year come to fruition. We continue to develop our strong pipeline of real estate opportunities and further our activity in the renewable energy space.

I am pleased to join our chairman in thanking our committed team for their hard work and contribution.

E M Arbib

Chief Executive Officer

29 June 2022

### GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

### Introduction

The Directors present the Group Strategic Report, Directors' Report and the audited financial statements of iAM Capital Group PLC for the year ended 31 December 2021.

#### Overview

iAM Capital Group PLC is the parent company of an asset management, green energy and consultancy Group (the "Group"). The principal activities of the Group are fund management with a real estate focus, Fintech, green energy, and consultancy services. A review of the Group's business activities during 2021 along with future developments and risk management is given in the Chairman's Statement and the Chief Executive's Review on pages 1 to 4.

### **Business review**

### Financial key performance indicators

During 2021 the turnover remained stable but shifted toward revenues generated from the second generation real-estate fund as its committed capital increased throughout the year. Management, consultancy and advisory income generaged by the group increased by £398,000 when factoring in the fees receivable in relation to the second solar portfolio which are eliminated on consolidation. At the same time, central overheads were higher year on year due to increased staff costs and additional costs incurred as part of the sale of the second Italian solar portfolio. The Group continued to invest in staff and facilities in preparation for the proposed business expansion.

The following table summarises the key performance indicators used by the directors to assess the performance of the Group as of the dates and years indicated.

	2021	2020	
	Existing Total £000s	Existing Total £000s	Change
Turnover	1,126	1,153	-2%
Operating costs net of depreciation and FX	1,715	1,477	+19%
Operating result	2,606	(685)	+480%
Net assets	13,110	10,338	+27%

### Principal risks and uncertainties

Operating in the financial services industry, the Group faces a number of risks which are inherent to its activities and which require active management. The principal risks for the Group have been identified as operational risk and financial risks and in relation to our fund management business and the investment assets held by the Group, investment risk.

### GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

### Operational risk

Operational risk is the risk that the Group suffers a loss, either directly or indirectly, from inadequate or failed internal processes and systems or from external events. This risk manifests itself in slightly different ways across our two businesses, fund management and consultancy, but in summary would include:

- · Administrative error in the settlement of a deal or in the instruction of a trade on behalf of a fund.
- · Loss of key investment professionals.
- Introduction of new products and related issues in the legal, fiscal, regulatory and accounting domains.

Given the nature of such risks, it is Group policy to review continually the controls in place to manage them, to ensure that such controls are appropriate and adequate for the risks involved and that the controls have evolved and developed to reflect the changes in our underlying businesses and how it is carried out.

### **Financial Risk**

The Group operates in a number of different countries and is exposed to a number of financial risks and particularly currency risk. See note 20 of the financial statements for details on how this risk is managed.

### **Investment Risk**

Poor investment performance in our underlying funds, either absolute or relative to the particular fund's peer group, may result in a decrease in management and performance fees and may increase redemptions from the funds by investors with similar effect. Poor investment performance in the investment type assets we hold in our balance sheet, will result in losses for shareholders.

### **Regulatory Environment**

One of the Group's operating subsidiaries is subject to regulation. In the United Kingdom, iAM Invest Ltd is regulated and authorised by the Financial Conduct Authority.

The Group seeks to ensure that it maintains full compliance with its regulatory obligations and, with regard to its regulatory capital, to maintain a surplus over and above that required at both an operating company level and at a consolidated group level.

### **Creditor Payment Policy**

The Group does not follow any code or standard on payment practice, but adopts the following policy regarding the payment of its suppliers:

- a. To agree payment terms with suppliers in accordance with contractual or other legal obligations;
- b. To ensure that suppliers are aware of the terms of payment; and
- c. To make payment in accordance with the payment terms.

# GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

### Directors' statement of compliance with duty to promote the success of the group

The board of directors of iAM Capital Group Plc considers that the directors have acted in good faith and in the most likely way promote the success of the Company for the benefit of its members and the group as a whole (having regard to the stakeholders and matters set out in S172(1)(a-f) of the Act) in the decisions taken during the financial year ended on 31 December 2021.

- The Group continues to focus on managing its investment funds, raising capital into its second generation realestate fund, including a co-investment by the Group. The Group will invest its own balance sheet where it comes across attractive opportunities that fit its long term strategy. The board of directors will closely monitor the ongoing developments in Europe and prepare the Group such that it can act quickly and decisively to mitigate any risk and take advantage of new opportunities.
- The Group operates a policy of equal opportunities in recruitment, promotion and training for all their employees. The Group believes that all individuals should be treated fairly, with respect and that they are appropriately valued for their contribution to the organisation.
- We as board of directors aim to act responsibly and fairly in how the Group engages with suppliers and service providers. Further information regarding the Group's Creditor Payment Policy can be found in the Strategic Report section.
- The Group focusses on having a positive impact on the community and environment both through its focus on investing in renewable energy projects and as part of its investment processes for the investment funds the Group manages. The integration of Environmental, Social and Governance ("ESG") considerations into the Group's investment decision making processes and ownership practices is part of the commitment of board of directors to act in the best long-term interest of the Group and all its stakeholders. The Group actively seeks to achieve improvements in its ESG practices and implementation across its investment strategies and its own operations. The ESG policy can be found on the Group's website.
- The Group has implemented compliance policies as best practice and to satisfy the senior management & certification regime requirements of its regulated entity iAM Invest Limited and has provided training to all the staff to ensure they understand their obligation to act with integrity, due skill, care and diligence as well as paying due regard to the interests of customers and the requirement to treat them fairly. The board of directors believes it is of utmost importance to behave responsibly, to operate with high standards of business conduct and lead by example.
- The board of directors of the Company believes it is acting fairly towards and in the best interest of all of its subsidiaries and other members of the group.

By Order of the Board

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J D S Booth Director

29 June 2022

### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

The directors present their report and the financial statements for the year ended 31 December 2021.

### **Directors**

The directors who served during the year were:

E M Arbib D F E Bierbaum J D S Booth L Marchesini J A Perugia M Segall

### Results and dividends

The profit attributable to equity holders for the year ended 31st December 2021 was £1,510,000 (2020 - loss of £710,000).

The directors propose the payment of a dividend of £0.02 per share for the year ended 31 December 2021 (2020 - £nil).

### **Donations**

During the year the Group made charitable donations totalling £11,500 (2020 - £100,000)

During the year the Group made political donation totalling £nil (2020 - £nil)

### **Third Party Indemnity Provision**

The Group has arranged qualifying third party indemnity for all its Directors.

### Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company and the group's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company and the group's auditors are aware of that information.

### Subsequent events

Please refer to note 24 in the financial statements.

# DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

### **Employees**

The Group operates an equal opportunity policy in the recruitment, promotion and training of all its employees. The Group believes that employees play a major role in the long term success of the business and accordingly it promotes a working environment in which employees feel valued and respected. All employees are kept updated of the Group's performance and progress on a regular basis.

### **Annual General Meeting ("AGM")**

The Company's AGM is expected to be held in July 2022. A notice of the AGM will be sent to shareholders in due course by the Company Secretary.

### **Auditors**

Under section 487(2) of the Companies Act 2006, Sopher + Co LLP will be deemed to have been reappointed as auditors 28 days after these financial statements were sent to members or 28 days after the latest date prescribed for filing the accounts with the registrar, whichever is earlier.

### Directors' responsibilities statement

The directors are responsible for preparing the Group Strategic Report, the Directors' Report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and International Financial Reporting Standards ("IFRS"). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the group's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with IFRS, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By Order of the Board

Whom 800th

J D S Booth Director

29 June 2022

### CORPORATE GOVERNANCE REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

The Board is committed to creating and implementing high corporate governance standards and practices throughout the Group. The Directors recognise the importance that corporate governance plays in the protection and maintenance of Shareholders interests and strive to implement best practice policies to achieve this.

#### The Board of Directors

The Group is headed by an experienced Board of Directors which consists of two Executive Directors and four Non-Executive Directors.

The Board is responsible for ensuring that the Group always acts in the best interests of its Shareholders' while maintaining its ethical values and integrity. The Board monitors decisions that are made by senior management to ensure that these are made with the aim of enhancing long-term shareholder value. The Board is also responsible for ensuring that adequate levels of internal controls are maintained which assist in the efficient and effective operation of the business and to ensure compliance with applicable laws and regulations.

In particular, the Board is responsible for making Group decisions and approvals regarding the following:

- · Long-term objectives and strategies.
- · Major investments, acquisitions and disposals.
- · Annual operating and capital expenditure budgets.
- · Annual and interim dividends.
- · Treasury policy.
- · Risk management strategy.

The roles of the Chairman, John Booth, and Chief Executive Officer, Emanuel Arbib, are clearly divided. John Booth is primarily responsible for the leadership of the Board and for ensuring effective communication with shareholders while Emanuel Arbib is responsible for making and approving senior management decisions which affect the operating and financial performance of the business.

The Board fulfils its duties to the Group's Shareholders through Board meetings or by delegating responsibilities to Board Committees. Details of the Remuneration Committee, Audit Committee and Nomination Committee are shown below.

### Appointments to the Board

Any Directors appointed by the Board are subject to re-election by the Shareholders at the Annual General Meeting following their appointment. All Directors are subject to reappointment at intervals of no more than three years. Prior to their appointment, Non-Executive Directors are subject to a review process to assess their independence and to confirm that they have no other relationships that may affect their judgement as a Director of the Group.

All new Directors are provided with appropriate training and briefings which consider their individual qualifications and experience.

### Support to the Board

All Directors have access to the advice and services of the Company Secretary, J. Verkleij, who is responsible for ensuring that Board procedures and applicable rules are observed. In addition, there is also a procedure that enables any Director to obtain independent professional advice in respect of their duties at the Group's expense. The Group also maintains liability insurance for its Directors and officers, which is reviewed annually to ensure that the appropriate level of cover is held.

### CORPORATE GOVERNANCE REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

### **Board Meetings**

A number of Board and Board Committee meetings were held during the year.

The Nomination Committee did not meet during the year.

Appropriate briefing papers are distributed to Directors in advance of Board meetings.

Any Director who was unable to attend a Board meeting during the year received appropriate and timely information in advance of the meeting so that their views could be taken into consideration.

### **Audit Committee**

The Audit Committee comprises of two of the five Non-Executive Directors who met during the year. The Directors who served on the Committee during the year were Detlef Bierbaum (Chairman) and John Booth. The Committee is primarily responsible for the following:

- Monitoring the integrity of the Group's financial statements and any announcements relating to the Group's financial activities.
- Reviewing the Group's internal financial controls and risk management systems.
- Making recommendations for the appointment, reappointment and removal of the external Auditors and approving their remuneration and terms of engagement.

### **Remuneration Committee**

The Remuneration Committee comprises of two of five Non Executive Directors who attended a number of meetings during the year. The Directors who served on the Committee during the year were John Booth (Chairman) and Mark Segall. The Committee is primarily responsible for the following:

- The review and approval of the Group's remuneration strategy and policies;
- · The approval of any new remuneration schemes; and
- The design and review of performance targets and conditions that are attached to performance-related remuneration schemes.

### **Nomination Committee**

The Nomination Committee is responsible for identifying, assessing and nominating individuals for Board positions as and when they arise. This includes consideration of the reappointment of Non-Executive Directors at the conclusion of their specified term of office. It is also responsible for considering succession planning for both the Board and senior management positions.

The Committee comprised John Booth (Chairman) and Detlef Bierbaum, both of which are Non-Executive Directors.

### **Internal Control and Risk Management**

The Board has overall responsibility for the Group's system of internal control and risk management. While acknowledging that no system of internal control can provide absolute assurance against material loss or misstatement, the Board believes the Group's current systems of internal control and risk management are effectively designed to manage the risks which are inherent in the Group's business.

The Board confirms that there is an ongoing process for identifying, evaluating and managing the significant risks that are faced by the Group. The key components of these are outlined in the Strategic Report.

### CORPORATE GOVERNANCE REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

### **Investor Relations**

The Group updates its Investors Relations section of its website (www.iamcapital.com) to provide investors with important information regarding the Company's activities. This includes information such as annual financial statements as well as press releases the Group issues on important events in its development.

### **Going Forward**

The Board believes that good corporate governance is a key contributor to the Group's long-term growth and will continue to invest time and resources to ensure the maintenance and improvement of its high standards.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF IAM CAPITAL Group PLC FOR THE YEAR ENDED 31 DECEMBER 2021

### **Opinion**

We have audited the financial statements of IAM Capital Group Plc for the year ended 31 December 2021, which comprise the Group Statement of Comprehensive Income, the Group and Company Statements of Financial Position, the Group and Company Statement of Cash Flows, the Group and Company Statement of Changes in Equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31 December 2021 and of the Group's profit for the year then ended; and
- · have been properly prepared in accordance with IFRSs; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis of opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent Company's ability to continue as a going concern for a period of at least twelve months from the date when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF IAM CAPITAL Group PLC (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

### Other information (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

### Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on page 8, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF IAM CAPITAL Group PLC (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the Company through discussions with directors and other management, and from our commercial knowledge and experience of the financial services sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the Company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment, health and safety legislation which are applicable;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations; and
- understanding the design of the Group's and Company's remuneration policies.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- · tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF IAM CAPITAL Group PLC (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

### Auditors' responsibilities for the audit of the financial statements (continued)

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with the tax authorities, relevant regulators and legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work or the opinions we have formed.

Martyn Atkinson FCA (Senior Statutory Auditor)

for and on behalf of Sopher + Co LLP

M. S. Burnon

Chartered Accountants Statutory Auditors

5 Elstree Gate Elstree Way Borehamwood Hertfordshire WD6 1JD

29 June 2022

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 £000s	2020 £000s
	Note	20003	20003
Revenue		1,126	1,153
Cost of sales		(589)	(614
Net revenue		537	539
Operating costs		(1,949)	(1,828
Other operating income		110	124
Net profit on trading		288	480
Profit on sale of current asset investments		2,744	
Profit on sale of fixed asset investments	13	876	
Operating profit/(loss)	3	2,606	(685
Finance income	5	18	6
Finance expense	5	(508)	(81
Profit/(loss) before taxation		2,116	(760
Taxation	6	(4)	(42
Profit/(loss) for the year		2,112	(802
Attributable to :			
Total			
Owners of the parent		1,510	(710
Non-controlling interest		602	(92
		2,112	(802
Earnings per share	7		
Total	,		
Basic		0.07p	-0.03r
Diluted		0.07p	-0.03
Dilated		0.07 p	0.00
Other comprehensive income:			
		Year ended	Year ende
		31 December	31 December
		2021	202
Note		£000s	£000
Profit/(loss) for the year		2,112	(802
Currency translation differences on overseas operations		(35)	(3
Net gain on available for sale financial assets 12		650	331
Total comprehensive income for the year		2,727	(474
Total comprehensive income attributable to :			,
Owners of the parent		2,125	(475
Non-controlling interest		602	1
		2 727	(474

The notes on pages 24 to 37 form part of the financial statements.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	As at 31 December 2021 £000s	As at 31 December 2020 £000s
Assets			
Non-current assets			
Tangible fixed assets	8	464	223
Equity-accounted investees	11	2	2
Financial assets	12	5,024	4,558
		5,490	4,783
Current assets Trade and other receivables	0	4.070	4 474
	9	1,670	1,474
Cash and cash equivalents	10	5,020	807
Other financial assets	12	5,393	5,892
Tatalanada		12,083	8,173
Total assets		17,573	12,956
Liabilities			
Non-current liabilities			
	15	(4.505)	(4.400)
Loans and borrowings	15	(1,595) (1,595)	(1,400)
Current liabilities		(1,595)	(1,400)
Loans and borrowings	15	(1,246)	(512)
Trade and other payables	16	(1,622)	(706)
Tax payable	10	(1,022)	(700)
Tax payable		(2,868)	(1,218)
Total liabilities		(4,463)	(2,618)
Total liabilities		(4,400)	(2,010)
Net assets		13,110	10,338
			•
Capital and Reserves			
Called up share capital	17	1,139	1,103
Share Premium Account		2,880	2,312
Capital redemption reserve		672	672
Exchange difference reserve		543	578
Available for sale financial assets reserve		1,741	1,091
Retained earnings		6,135	4,625
Equity attributable to equity owners of the parent		13,110	10,381
Non-controlling interests		-	(43)
Total equity		13,110	10,338

The annual financial statements were approved and authorised for issue by the Board on 29 June 2022 and signed on their behalf by:

J D S Booth Director

Who 800th

E M Arbib Director

The notes on pages 24 to 37 form part of the financial statements.

# COMPANY STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	As at 31 December 2021 £000s	As at 31 December 2020 £000s
Assets			
Non-current assets			
Tangible fixed assets	8	463	223
Investment in subsidiaries	13 & 21	3,664	3,669
Investment in associate	11	2	2
Financial assets	12	5,024	4,558
		9,153	8,452
Current assets			
Trade and other receivables	9	5,866	4,135
Cash and cash equivalents	10	430	303
Other financial assets	12	1,632 7,928	897 5,335
Total assets		17,081	13,787
Total assets		17,001	13,707
Non-current liabilities			
Loans and Borrowings	15	(1,486)	(1,400)
		(1,486)	(1,400)
Current liabilities			
Loans and Borrowings	15	(183)	(64)
Trade and other payables	16	(2,973)	(3,239)
		(3,156)	(3,303)
Total liabilities		(4,642)	(4,703)
Total Habilities		(4,042)	(4,703)
Net assets		12,439	9,084
Capital and Reserves			
Called up share capital	17	1,139	1,103
Share Premium Account		2,879	2,312
Capital redemption reserve		672	672
Available for sale financial assets reserve		1,741	1,091
Retained earnings		6,008	3,906
Total equity		12,439	9,084

The annual financial statements were approved and authorised for issue by the Board on 29 June 2022 and signed on their behalf by:

J D S Booth

Director

Whom8outh

E M Arbib Director

The notes on pages 24 to 37 form part of the financial statements.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

	Share	Share	Retained	Other No	n-controlling	
	capital	premium	earnings	reserves	interests	Tota
	£000s	£000s	£000s	£000s	£000s	£000
					(12)	
Balance at 1 January 2021	1,103	2,312	4,625	2,341	(43)	10,338
Currency translation adjustments			-	(35)	_	(35
Net gain on available for sale financial assets	-	-	-	650 <sup>°</sup>	-	650
Shares issued in the year	36	568	-	-	-	604
Dividends paid		-	-	-	(559)	(559
Profit for the year	-	-	1,510	-	602	2,112
Balance 31 December 2021	1,139	2,880	6,135	2,956	-	13,110
	Share	Share	Retained	Other No	n-controlling	
	capital	premium	earnings	reserves	interests	Tota
	£000s	£000s	£000s	£000s	£000s	
Balance at 1 January 2020		£000s	£000s	£000s 2,014	£000s	£000 10,761
•	£000s			2,014		£000
Currency translation adjustments	£000s 1,103	2,312	5,314	2,014		£000 10,761
•	£000s 1,103	2,312	5,314	2,014		£000

1,103

2,312

4,625

2,341

(43)

10,338

The notes on pages 24 to 37 form part of the financial statements.

Balance 31 December 2020

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

	cap	are Shar vital premiur	n earnings	Other reserves £000s	Total £000s
Balance at 1 January 2021	1,1	03 2,312	3,906	1,763	9,084
Net gain on available for sale financial assets Shares issues in the year		- 36 567	 , .	650	650 603
Profit for the year		-	2,102	-	2,102
Balance 31 December 2021	1,1	39 2,879	6,008	2,413	12,439
	car	are Shar vital premiur 20s £000	n earnings	Other reserve £000s	Total £000s
Balance at 1 January 2020	1 1	03 2,312	2 4,482	1,432	9,329
Net gain on available for sale financial assets Loss for the year	1,1		- (576)	331	331 (576)
Balance 31 December 2020	1,1	03 2,312	3,906	1,763	9,084

The notes on pages 24 to 37 form part of the financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2021

	Year ended 31 December 2021 £000s	2020
Cash flows from operating activities		
Cash generated/(used) from operations	(148)	(1,668)
Deferred Tax Movement		· · · · ·
Finance costs	508	81
Finance income	(18)	(6)
Tax paid	, á	(9)
Cash flows from operating activities - total Group	346	(1,602)
Cash flows from investing activities		
Purchase of tangible fixed assets	(12)	(5)
Purchase of non-current financial assets	· -	(237)
Sale of non-current financial assets	9	· '
Capital repayment received from non current asset investments	177	204
Purchase of available for sale assets	(384)	(3,031)
Sale of available for sale assets	1,601	1,840
Proceeds received on disposal of subsidiary less divested cash	2,744	-
Receipt of escrow funds in relation to disposal of subsidiary	876	-
Interest received	18	6
Cash flows from investing activities - total Group	5,029	(1,223)
Cash flows from financing activities		
Proceeds from issue of share capital	603	(4)
Finance lease capital repayments	(11)	(4)
Interest paid	(508)	(26)
Loans (repaid)/received	(69)	448
Dividend paid to parent shareholders	-	-
Dividend paid to non-controlling interests	(558)	-
Exchange movements on foreign subsidiaries	(15)	-
Cash flows from financing activities - total Group	(1,161)	418
Net decrease in cash and cash equivalents	4,214	(2,407)
Cash and cash equivalents at beginning of year	807	3,214
Net cash and cash equivalents at end of year	5,020	807

Reconciliation of Operating Profit to Net Cash Inflow from Operating Activities for the year ended 31 December 2020		
	Year ended	Year ended
	31 December	31 December
	2021	2020
	£000s	£000s
Operating profit on ordinary activities	2,112	(802)
Depreciation on owned assets	15	6
Depreciation on right of use assets net of rental payments	(9)	(10)
Profit on sale of available for sales assets	(261)	52
Profit on sale of fixed asset investments	(3,620)	-
Unrealised movement in fair value on financial assets	(13)	(415)
Unrealised foreign currency (gains)/losses	(22)	100
Profit on disposal of tangible fixed assets	-	(10)
Decrease/(increase) in trade and other receivables	(196)	(732)
Decrease in trade and other payables	1,846	143
Net cash inflow from operating activities	(148)	(1,668)

The notes on pages 24 to 37 form part of the financial statements.

### COMPANY STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2021

	Year ended 31 December 2021 £000s	Year ended 31 December 2020 £000s
Cash flows from operating activities		
Cash generated/(used) from operations	(166)	681
Finance Costs	81	87
Finance Income	(94)	(6)
Dividends Received	(2,595)	-
Cash flows from operating activities	(2,774)	762
Cash flows from investing activities		
Dividends Received	2,595	-
Sale of subsidiary	5	-
Purchase of tangible fixed assets	(12)	(5)
Purchase of non-current financial assets	-	(237)
Sale of non-current financial assets	9	-
Capital repayment received from non current asset investments	177	204
Purchase of current financial assets	(584)	(551)
Sale of current financial assets	140	-
Interest received	84	-
Cash flows from investing activities	2,414	(589)
Cash flows from financing activities		
Proceeds from issue of share capital	603	-
Finance lease repayments	(11)	(4)
Interest paid	(105)	(1)
Cash flows from financing activities	487	(5)
Net increase in cash and cash equivalents	127	168
Cash and cash equivalents at beginning of year	303	135
Cash and cash equivalents at end of year	430	303

Reconciliation of Operating Profit/(Loss) to Net Cash Inflow/(Outflow) from Operating Activities for the year ended 31 December 2021		
	Year ended	Year ended
	31 December	31 December
	2021	2020
	£000s	£000s
Operating profit/(loss) on ordinary activities	2,102	(576)
Depreciation on owned assets	15	6
Depreciation on right of use assets	(9)	(10)
Movement in fair value on financial assets	(291)	29
Unrealised foreign currency (gains)/losses	-	(27)
Profit on disposal of tangible fixed assets	-	(10)
Decrease/(increase) in trade and other receivables	196	(595)
Increase/(decrease) in trade and other payables	31	70
Decrease in amounts owed to/from group undertakings	(2,210)	1,794
Net cash inflow/(outflow) from operating activities	(166)	681

The notes on pages 24 to 37 form part of the financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Principal accounting policies

iAM Capital Group PLC ("the Company") is a public limited company incorporated and domiciled in the United Kingdom.

The principal accounting policies applied in the presentation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

#### (a) Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards and International Accounting Standards as issued by the International Accounting Standards Board (IASB) and Interpretations (collectively IFRSs).

The financial statements have been prepared on the going concern basis under the historical cost convention, except for the measurement of certain financial assets that are held at fair value. The directors are confident that for the foreseeable future, the Group will continue to meet its liabilities as they fall due.

The Company is taking advantage of the exemption in section 408 of the Companies Act 2006 not to present its individual income statement and related notes in these financial statements.

#### (b) New IFRS's and interpretations

#### i) Standards effective in 2021:

The Group has adopted the amendments and revisions to standards as detailed below:

Amendments to IAS 1, Presentation of financial statements' on classification of liabilities

Amendments to IFRS 16, 'Leases' - Covid-19 related rent concessions

Amendments to IFRS 9, IAS 39, IFRS7, IFRS4 and IFRS16 Interest Rate Benchmark Reform - Phase 2

None of these amendments have had a material impact on the accounts or disclosures.

#### ii) Standards and interpretations not yet adopted

At the date of authorisation of these financial statements, the company has not early adopted the following amendments to standards and interpretations that have been issued but are not yet effective:

### Standard or Interpretation

#### Effective for annual periods commencing on or after

Amendments to IAS 37: Onerous contracts - Cost of fulfilling a contract	1 January 2022
Amendments to IAS 16: Property, plant and equipment - Porceeds before intended use	1 January 2022
Amendments to IFRS 1, IFRS 9, IFRS 16 and IAS 41: Annual improvements to IFRS standards 2018-	2( 1 January 2022
Amendments to IFRS 3: References to conceptual framework	1 January 2022
Amendments to IAS 1 and IFRS Practice Statement 2: Disclosure of accounting policies	1 January 2023
Amendments to IAS 8: Definition of accounting estimates	1 January 2023
Amendments to IAS 12: Deferred tax related to assets and liabilities arising from a single transation	1 January 2023

### (c) Critical accounting estimates and judgements

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amount of revenues, expenses, assets and liabilities and the disclosure of contingent liabilities. If in the future such estimates and assumptions, which are based on management's best judgement at the date of preparation of the financial statements deviate from actual circumstances, the original estimates and assumptions will be modified as appropriate in the period in which the circumstances change. The areas where a higher degree of judgement or complexity arise, or areas where assumptions and estimates are significant to the consolidated financial statements, are discussed below.

### i) Fair value assessment of Available-for-sale financial assets

Management must make judgements concerning the fair value of its available-for-sale financial assets. Judgements and assessments are made using standard pricing techniques and models, as well as consideration of the current economic climate when estimating the fair value of investments held where quoted prices are not available from active markets.

### ii) Acquisition of subsidiary

Fair value of the consideration transferred and fair value of the assets acquired and liabilities assumed, measured on a provisional basis.

### (d) Consolidation

### Subsidiaries

The Group financial statements include the financial statements of the Company and its subsidiaries. Subsidiaries are all entities over which the Company has the power to govern the operating and financial policies so as to obtain benefits from their activities. The financial statements of subsidiaries are included in the Group's financial statements from the date on which control is transferred to the Group to the date that control ceases.

### i) Business combinations

The purchase method of accounting is used to account for the acquisition of subsidiaries by the Group. The cost of an acquisition is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date, irrespective of the extent of any non-controlling interest. The excess of the cost of acquisition over the fair value of the Group's share of the identifiable net assets acquired is recorded as goodwill.

All intra-Group transactions and balances are eliminated on consolidation.

### ii) Non-controlling interests

Non-controlling interests are measured at their proportionate share of the acquiree's identifiable net assets at the date of acquisition.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### (d) Consolidation (continued)

#### iii) Associates

Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting and are initially recognised at cost. The Group's share of its associates' post-acquisition profits or losses is recognised in the income statement, and its share of post-acquisition movements in reserves is recognised in reserves. The cumulative post-acquisition movements are adjusted against the carrying value of the investment.

Gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

#### (e) Seament reporting

A business segment is a group of assets and operations engaged in providing services that are subject to risks and returns that are different from those of other business segments. The Group's activities are divided into two business segments: Fund Management and Consultancy Services. These reflect the Group's internal reporting segments.

A geographical segment is engaged in providing services within a particular economic environment that is subject to risks and returns that are different from those of segments operating in other economic environments. During the year the Group operated in two geographical segments (Europe and North America). No geographical segment analysis has been shown as our internal review is on the basis of business segments only.

The Group distinguishes between discontinued operations to those of a continuing nature in its segmental reporting analysis.

#### (f) Foreign currency translation

#### i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency").

The consolidated financial statements are presented in pounds sterling (GBP), whilst the Group's functional currency is the Euro. The Board believes that by presenting the financial statements in GBP it provides an enhanced understanding of the underlying information to the users of the financial statements.

#### ii) Transactions and balances

Foreign currency transactions are translated into the relevant Group entity's functional currency using the exchange rate prevailing at the date of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

### iii) Group companies

The results and financial position of all the group entities that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- income and expenses for each income statement are translated at average exchange rates for the relevant accounting periods; and
- all resulting exchange differences are included in the cumulative translation adjustment reserve within equity.

Cumulative translation differences are taken to the income statement on the disposal of a net foreign operation.

### (g) Tangible assets

### Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation. Cost includes expenditure that is directly attributable to the acquisition of the assets.

Depreciation is calculated using the straight-line method to allocate the cost of each asset to its residual value over its estimated useful life as follows:

 Motor vehicles
 3 - 5 years

 Computer and communication equipment
 3 - 5 years

 Furniture, fixtures and fittings \*
 4 - 6 years

 Leasehold improvements
 5 years

Right of Use Assets Over the remaining life of asset

\*For specific items of artwork, included within furniture, fixtures and fittings, whose residual value is expected to be at least equal to cost, no depreciation is provided. The cost of such artwork as at 31st December 2021 is £74,000 (2020: £74,000).

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each statement of financial position date. An asset's carrying amount is written down immediately to its recoverable amount if its carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the income statement.

### (h) Investments in subsidiaries

Investments in subsidiaries are stated at cost less impairment.

### (i) Impairment of non-financial assets

Assets that are subject to amortisation or depreciation are reviewed for impairment whenever there is an indication that the carrying amount may not be recoverable.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### (i) Impairment of non-financial assets (continued)

An impairment loss is recognised in the income statement in the period that it is incurred. An impairment loss is the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is determined with reference to the higher of the asset's value in use and fair value less costs to sell. Value in use is calculated by discounting the expected future cash flows obtainable as a result of the asset's continued use, including those from its ultimate disposal, at an appropriate pre-tax discount rate. For the purposes of assessing impairment, assets are grouped into Cash-Generating Units (CGUs), which are the lowest levels for which there are separately identifiable cash flows.

#### (j) i) Financial assets - Non-derivative

Financial assets are classified as "financial assets at fair value through profit or loss", "available-for-sale" or "loans and receivables". Financial assets are classified into their respective category at the initial recognition date.

Financial assets at fair value through profit or loss: These financial assets are initially recognised at fair value with any subsequent changes in fair value recognised in the income statement. Assets in this category are usually held for short-term gain and are classified as current assets if they are either held for trading or expected to be realised within 12 months of the statement of financial position date.

Available-for-sale: These financial assets are initially recognised at fair value with any subsequent changes in fair value recognised directly in equity. When an asset is disposed of or impaired, any cumulative gain or loss previously recognised in equity is transferred to the income statement.

Loans and receivables: Loans and receivables are non-derivative financial assets with fixed or determinable payments. They are included in current assets except for those with maturities greater than 12 months after the statement of financial position date, which are included in non-current assets. Loans and receivables are included in trade and other receivables in the statement of financial assets.

The Group assesses at each statement of financial position date whether there is objective evidence that a financial asset is impaired. Any impairment loss is recognised in the income statement.

Forward Currency Contracts are classified as financial assets or financial liabilities through profit or loss. They are measured at fair value and gains or losses arising from changes in fair value are recognised in profit or loss.

#### ii) Financial assets - Derivatives

The Group's activities expose it primarily to the financial risks of changes in market prices, foreign currency exchange rates and interest rates. Derivative transactions which the Group may enter into, to economically hedge its exposure, include futures, forwards and swaps. The Group does not hold or issue derivative instruments for trading purposes.

Derivative financial instruments are initially recorded at fair value on the date at which the derivative contract is entered into and are subsequently remeasured at fair value. The fair value of forward currency contracts are calculated by reference to current forward exchange rates for contracts of similar maturity dates. Changes in fair value of derivatives financial instruments are recognised in the Statement of Comprehensive Income.

### (k) Trade receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowances for credit losses. An allowance account for credit losses is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. The amount of the allowance for credit losses is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. The allowance for credit losses is recognised in the income statement.

### (I) Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less.

### (m) Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the statement of financial position date.

### (n) Deferred income tax

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the Group financial statements. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability settled based on tax rates (and laws) that have been enacted or substantially enacted by the statement of financial position date.

Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### (o) Revenue recognition

Revenue represents the fair value of consideration received for the provision of services and is stated net of value-added tax, rebates and after eliminating intragroup sales.

Revenue includes the following:

#### Management and performance fees

Management fees are calculated as a percentage of the value of the net assets under management in accordance with the respective fund's offering documents and as a percentage of the capital that has been committed to funds and are recognised in the period in which the services are rendered.

Performance fees are calculated as a percentage of the net appreciation in a fund's net asset values at the end of a performance period. The length of a performance period varies between funds and usually covers periods ranging from between 3 to 12 months. Performance fees are recognised when the amount of the fee can be reliably measured, which is normally at the end of the performance period. Where a fund's performance period covers the statement of financial position date, performance fees are recognised based on reasonable estimates that consider the particular fund's performance to the statement of financial position date and whether evidence exists that suggests that the current performance will be sustainable to the end of the performance period.

#### **Consultancy Services**

Consultancy Services comprises fees received for advice given, which is recognised on a time-proportion basis over the period of the service.

#### Finance income

Finance income comprises of interest income, which is recognised on a time-proportion basis using the effective interest method.

#### (p) Cost of sales

#### i) Fund Management

Cost of sales comprises of commissions and distribution fees payable to intermediaries, distributors and other third parties and are charged to the Income Statement over the period in which the service is provided.

#### (a) Employee benefits

Short-term employee benefits and company contribution to employee defined contribution plans are recognised as expenses in the period in which they are incurred.

#### (r) Available for sale investments

Non-current assets and disposal groups classified as held for sale are measured at the lower of carrying amount and fair value less cost to sell.

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset or disposal group is available for immediate sale in its present condition. Management must be committed to the sale which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

When the Group is committed to a sale plan involving the sale or loss of control of a subsidiary, all the assets and liabilities of the subsidiary are classified as held for sale when the criteria described above are met.

### (s) Leases

At inception of the contract, the company assesses whether a contract is, or contains, a lease. It recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee. The right-of-use assets are presented separately in note 8 and the lease liabilities are presented separately in note 15.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate. It is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, plus lease payments made on or before the commencement day, less any lease incentives received and plus any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

### 2 Segmental reporting

### (a) Business segments

We have considered the requirements of IFRS 8 and since we only internally review our business on the basis of the fund management and consultancy services units as opposed to any geographical basis, do not see the requirement for any geographical analysis.

The Group is organised into two business segments Fund Management and Consultancy Services together with a segment for the central operating costs. The segmental results are as follows:-

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 2 Segmental reporting (continued)

### (a) Business segments (continued)

Capital expenditure on segment assets

Business Type			Central	
	Fund		Operating	_
	Management	Consultancy	costs	Group
31 December 2021	£000s	£000s	£000s	£000s
Revenue from external customers	742	384	-	1,126
Cost of sales	(141)	-	(448)	(589)
Net Revenue	601	384	(448)	537
Operating costs	(446)	-	(1,269)	(1,715)
Other operating income	-	-	110	110
Depreciation and amortisation	-	-	(256)	(256)
Gain on sale of current asset investments	-	-	2,744	2,744
Gain on sale of fixed asset investments	-	-	876	876
Currency exchange differences	(13)	-	35	22
Net gain on financial assets / liabilities	-	-	288	288
Operating profit	142	384	2,080	2,606
External interest receivable and similar income	-	-	18	18
External interest payable and similar expense	-	-	(508)	(508)
Profit before taxation	142	384	1,590	2,116

Included within the Revenue from external customers of £1,126,000 are amounts £742,000 (within fund management segment) and £384,000 (within consultancy segment), each of which generate more than 10% of the total external income.

	Fund			
	Management	Consultancy	Central costs	Group
	£000s	£000s	£000s	£000s
Segment assets	1,183	-	16,388	17,571
Segment liabilities	(235)	-	(4,227)	(4,462)
	948	-	12,161	13,109

	Fund		Central Operating	
	Management	Consultancy	costs	Group
31 December 2020	£000s	£000s	£000s	£000s
Revenue from external customers	866	287	-	1,153
Cost of sales	(143)	-	(471)	(614)
Net Revenue	723	287	(471)	539
Operating costs	(485)	-	(992)	(1,477)
Other operating income	· -	-	124	124
Depreciation and amortisation	-	-	(247)	(247)
Currency exchange differences	3	-	(107)	(104)
Net gain on financial assets / liabilities	-	-	480	480
Operating profit/(loss)	241	287	(1,213)	(685)
External interest receivable and similar income	-	-	6	6
External interest payable and similar expense	-	-	(81)	(81)
Profit/(loss) before taxation	241	287	(1 288)	(760)

Included within the Revenue from external customers of £1,153,000 are amounts £866,000 (within fund management segment) and £287,000 (within consultancy segment), each of which generate more than 10% of the total external income.

	Fund			
	Management	Consultancy	Central costs	Group
	£000s	£000s	£000s	£000s
Segment assets	3,751	-	9,205	12,956
Segment liabilities	(241)	-	(2,376)	(2,617)
	3,510	-	6,829	10,339
Capital expenditure on segment assets	-	_	31	31

### (b) Geographical segments

The Group's operations are deemed to have been carried out in Europe.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

Operating Profit		
Operating profit is stated after charging/(crediting):		
	2021	2020 £000s
Depreciation of property, plant and equipment	£000s (256)	(247
Exchange gain/(loss)	22	(104
Audit services		
- fees payable to the Group's auditors for the audit of iAM Capital	17	14
- fees payable to the Group's auditors in respect of auditing subsidiaries	12	12
Tax services Other assurance services	-	-
Other assurance services	•	5
Staff costs and employees		
Staff costs including Directors' emoluments:		
	2021	2020
	£000s	£000s
Wages and salaries (Including bonuses) Social security costs	901 92	717 72
Other staff costs	92 89	72 28
Otter stati costs Total	1,082	817
The average monthly number of persons employed by the Group including Executive Directors was 20 (2020: 19) and is analysed as	follows:	
	2021	2020
Asset Management and administration	20	19
Total	20	19
Directors' emoluments:		
	2021	2020
	£000s	£000s
Group Directoral analysis and	004	450
Directors' emoluments	261	156

The highest paid Director received salary and related benefits of £91,102 (2020: £41,922), which included £53,752 (2020: £814) contributions to a pension scheme.

### 5 Net finance costs

	2021	2020
Group	£000s	£000s
Interest income on:		
Other Loans	20	6
Finance income	20	6
Interest expenses on:		
Secured bank loans	7	-
Interest on finance leases and hire purchases	10	9
Other loans	491	72
Finance costs	508	81
Net finance costs recognised in profit or loss	488	75

### 6 Taxation

### (a) Analysis of tax charge for the year

	2021	2020
	£000s	£000s
Current tax		
Current tax on profits for the year	6	1
Adjustments in respect of prior periods	(2)	41
Total current tax	4	42
Deferred tax	-	-
Effects of changes in corporation tax rates	-	-
Origination and reversal of temporary differences	-	-
Total tax charge for the year	4	42

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 6 Taxation (continued)

### (b) Factors affecting the tax charge for the year

	2021	2020
	£000s	£000s
Profit/(loss) before taxation	2,116	(760)
Tax calculated at the domestic tax rates applicable to profits/(losses) in the respective countries	402	(144)
Effect of:		
Other differences leading to an increase (decrease) in the tax charge	180	83
Disallowable expenses and non-taxable income	(747)	26
Capital allowances in excess of depreciation	(1)	(1)
Other tax adjustments	-	-
Deferred tax adjustments	-	-
Unrelieved tax losses and other deductions in the period	170	79
Total tax charge/(credit) for the year	4	42

### 7 Earnings per share

The calculation of Earnings per Share ("EPS") is based on profit that is attributable to equity owners of the parent Company only.

Potential ordinary shares have only been included in the diluted EPS calculation where their effect has been dilutive to basic EPS.

Details of the figures used in calculating basic and diluted EPS are shown below:

	2021	2020
	£000s	£000s
Total profit/(loss) used in calculating basic and diluted EPS	1,510	(710)
	No. '000s	No. '000s
Weighted average number of ordinary shares used in calculating basic EPS	22,784	22,072
Effect of dilutive potential ordinary shares:		
- share options	-	-
- shares to be issued	-	-
- contingently issuable shares	-	-
Weighted average number of ordinary shares used in calculating diluted EPS	22,784	22,072

Basic EPS has been calculated using the profit of £1,510,000 (excluding non-controlling interests) divided by the weighted average number of ordinary shares 22,784,245.

Diluted EPS has been calculated using the profit of £1,510,000 (excluding non-controlling interests) divided by the weighted average number of ordinary shares 22,784,245.

### 8 Tangible fixed assets

	Right of Use	Vehicles &	Fixtures &	Leasehold	
	Assets	equipment	fittings	improvements	Total
Group	£000s	£000s	£000s	£000s	£000s
Cost					
At 1st January 2021	600	117	306	249	1,272
Additions	484	-	5	7	496
Disposals	(600)	-	-	-	(600)
At 31st December 2021	484	117	311	256	1,168
Depreciation					
At 1st January 2021	(479)	(95)	(226)	(249)	(1,049)
Charge in the year	(241)	(5)	(3)	(2)	(251)
Charge in the year on financed assets		(4)	-	· -	(4)
Disposals	600	-	-	-	600
At 31st December 2021	(120)	(104)	(229)	(251)	(704)
Net Book Value					
At 31st December 2021	364	13	82	5	464
Cost					
At 1st January 2020	600	123	301	249	1,273
Additions	600	26	5	249	31
	-	(32)	5	-	
Disposals At 31st December 2020	600	(32)	306	249	(32) 1,272
Depreciation	000	117	300	249	1,212
At 1st January 2020	(239)	(123)	(224)	(249)	(835)
		(123)		(249)	
Charge in the year Charge in the year on financed assets	(240)	(4)	(2)	-	(242)
	-	(4)	-	-	(4)
Disposals At 31st December 2020	(470)	32	(220)	(240)	(1.040)
	(479)	(95)	(226)	(249)	(1,049)
Net Book Value	404	00	00	0	202
At 31st December 2020	121	22	80	0	223

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 8 Tangible fixed assets (continued)

Company	Right of Use Assets £000s	Vehicles & equipment £000s	Fixtures & fittings £000s	Leasehold improvements £000s	Total £000s
Cost					
At 1st January 2021	600	117	306	249	1,272
Additions	484	-	5	7	496
Disposals	(600)	-	-	-	(600)
At 31st December 2021	484	117	311	256	1,168
Depreciation					
At 1st January 2021	(479)	(95)	(227)	(249)	(1,050)
Charge in the year	(241)	(5)	(3)	(2)	(251)
Charge in the year on financed assets		(4)			(4)
Disposals	600	-	-	-	600
At 31st December 2021	(120)	(104)	(230)	(251)	(705)
Net Book Value					
At 31st December 2021	364	13	81	5	463
Cost					
At 1st January 2020	600	123	301	249	1,273
Additions	-	26	5	-	31
Disposals	-	(32)	-	-	(32)
At 31st December 2020	600	117	306	249	1,272
Depreciation					
At 1st January 2020	(239)	(123)	(224)	(249)	(835)
Charge in the year	(240)	-	(2)	-	(242)
Charge in the year on financed assets		(4)			(4)
Disposals	-	32	-	-	32
At 31st December 2020	(479)	(95)	(227)	(249)	(1,049)
Net Book Value					
At 31st December 2020	121	22	79	0	223

### 9 Trade and other receivables

Amounts due within one year	Group		Com	pany
	2021	2020	2021	2020
	£000s	£000s	£000s	£000s
Trade receivables	299	225	231	221
VAT and other tax receivables	2	31	-	13
Amounts owed by group undertakings	-	-	5,063	3,137
Short term loans	144	448	144	448
Other receivables	582	560	125	226
Prepayments & Accrued Income	643	210	303	90
Total	1,670	1,474	5,866	4,135

Included in other receivables is a loan owed from a director, amounting to £16,575 (2020 - £17,781). The loan was repaid within 9 months of year end.

### 10 Cash and cash equivalents

·	Gro	up	Com	pany
	2021	2020	2021	2020
	£000s	£000s	£000s	£000s
Cash at bank and in hand	5,020	807	430	303
Total cash and cash equivalents	5,020	807	430	303

### 11 Equity-accounted investees

### Associates

The Group's equity interest in its associates are comprised of a 45% holding in Sweet Dreams Holdings Limited and a 50% holding in KIAM Partners Limited.

	Group and	d Company
	2021	2020
	£000s	£000s
Non-current assets		
Current assets	2	2
Current liabilities	-	-
Net assets	2	2
Carrying amount of interest in associate	2	2
Revenue	_	
Loss from continuing operations		-
Group's share of operating loss	-	-

In 2021 the Group's share of profit from associated entities is immaterial and has not been reflected.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 12 Financial assets

#### (a) Movement in fair value

	Gro	up	Com	pany
Non-current	2021	2020	2021	2020
Available-for-sale financial assets	£000s	£000s	£000s	£000s
Movement in fair value				
At 1st January	4,558	4,496	4,558	4,222
Additions	-	237	-	237
Transfers to other receivables	-	(274)	-	-
Capital returned	(177)	(204)	(177)	(204)
Transfer to Current available-for-sale financial assets	-	(28)	-	(28)
Movement on exchange	-	-	-	-
Realised gain through profit and loss	-	-	-	-
Unrealised gain/(losses) through the profit and loss	-	-	-	-
Disposals	(7)	-	(7)	-
Net gain/(loss) in movement in fair value through other comprehensive income	650	331	650	331
At 31st December	5,024	4,558	5,024	4,558

In 2010, the Company announced that it had agreed to invest up to \$4 million in a JRJ Limited Partnership forming part of JRJ Ventures which had recently acquired approximately 75 per cent of Marex Group Ltd. In March 2011 Marex Group Ltd acquired Spectron Group Ltd, and as a participant in the ownership of Marex Group Ltd, the Company participated in the financing of the acquisition and invested a further £0.8m into this transaction. During the year, Marex Group Ltd returned capital to the Company totalling \$245,628.

In June, 2018, the Company closed on an investment in Heritage Family Office Partners Ltd ("Heritage"), an Israeli limited company. Heritage offers family office administrative and consulting services to a global client base. In the transaction the Company invested US\$ 272,000 in debt and equity in exchange for a 15% interest in Heritage.

In September 2020, the Company closed on an investment in Next Insurance through FINTLV Opportunity 2 Limited Partnership, an Israeli based limited partnership. The Company invested US\$ 300,000 in the company.

	Gre	oup	Company	
Current	2021	2020	2021	2020
Available-for-sale financial assets	£000s	£000s	£000s	£000s
Movement in fair value				
At 1st January	5,892	3,928	897	205
Additions	968	3,406	584	692
Transfer from Non-Current available-for-sale financial assets	-	27	-	27
Disposals	(1,740)	(1,907)	(140)	-
Movement on exchange	-	9	-	9
Unrealised gain/(losses) through the profit and loss	273	429	291	(36)
Impairment through profit and loss	-	-	-	-
Net gain in movement in fair value through other comprehensive income	-	-	-	-
At 31st December	5,393	5,892	1,632	897

The Group's other investments are principally in various funds and equities through the Integrated Recovery subsidiary. Further investment additions to these funds were made in the year totalling £384,000 (2020: £3,406,000).

During the year the second solar portfolio was purchased and sold and thus was classified as a current asset investment. The total purchase price for the second solar portfolio was €6,730,000. It was sold on 20 December 2021 €12,962,000 realising a gross profit of €6,232,000. The net profit is presented as profit on sale of current asset investment in the Statement of Comprehensive Income.

### (b) Fair value hierarchy

The following table analyses "Available-for-sale" and "Fair value through profit and loss" financial assets carried at fair value. The fair value hierarchy levels have been defined as follows:

- Instruments with unadjusted quoted prices in active markets for identical assets as Level 1.
- Instruments valued using inputs other than quoted prices for the instruments, but where those inputs are observable either directly or indirectly as Level 2.
- Instruments using valuation techniques for which any significant input is not based on observable market data as Level 3

	Group	Group		ıy
	2021	2020	2021	2020
Available-for-sale financial assets - Non-current	£000s	£000s	£000s	£000s
Level 1	-		-	-
Level 2	-	-	-	-
Level 3	5,024	4,558	5,024	4,558
	5,024	4,558	5,024	4,558
	Group	)	Compan	ıy
	2021	2020	2021	2020
Available-for-sale financial assets - Current	£000s	£000s	£000s	£000s
Level 1	3,848	4,995	-	-
LCVCI I				
Level 2	1,545	897	1,632	897
	· ·	897	1,632	897

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 12 Financial assets (continued)

### (b) Fair value hierarchy (continued)

	Gre	Group		pany
	2021	2020	2021	2020
Fair value through profit and loss financial assets - Current	£000s	£000s	£000s	£000s
Level 1	-	-	-	-
Level 2	-	-	-	-
Level 3	-	-	-	<u> </u>
	-	-	-	-

During the period there were no transfers between Level 1 and Level 2 valuation methods and no transfer into or out of Level 3 valuation method.

Level 1 instruments represent listed corporate bonds and listed shares, the value for which comes from quoted prices on active markets.

For valuations of the investments in funds managed by the Group, the net asset value of the fund is used, which is calculated by a third party. These investments are shown as Level 2 instruments.

Level 3 instruments represent the investment in JRJ Ventures, the holding of shares listed on the OTCBB, as well as investments in funds managed by the Group, which are all considered to be more illiquid in nature due to redemption restrictions. These investments are not considered to have a quoted market price in an active market.

As the investment in JRJ Ventures is not listed on any stock exchange, a quoted price in an active market is not available. In considering the fair value to be attributed to this investment, the Board takes into account various ratios of comparable companies discounted for the minority holding and private status of the entity, as well as the reported net assets of the underlying investment and its assessment of the actual trading of Marex. This year the Board concluded that based on the underlying net assets of the investment, there warranted a gain in value to the carrying value of this investment as a result of positive performance.

#### 13 Investments

•	Subsidiaries
Company	£000s
Cost	0.000
At 1st January 2021	3,669
Additions	, -
Disposals	(5)
At 31st December 2021	3,664
Impairment	
At 1st January 2021	-
Disposals	
Charge for the year	
At 31st December 2021	
Net book value at 31st December 2021	3,664
Cost	
At 1st January 2020	3,669
Additions	
Disposals	
At 31st December 2020	3,669
Impairment	
At 1st January 2020	
Disposals	
Charge for the year	
At 31st December 2020	
Net book value at 31st December 2020	3,669

During the year, an amount of €1,000,000 was received in relation to the sale of Econergy Renewables 1 SpA by Integrated E-Energy Investments Sarl ("Seller") to EF Solare Italia S.p.A. ("Purchaser") which occurred in December 2018. These funds were escrowed upon sale and were not recorded previously due to the potential that they may be drawn upon by the Purchaser to satisfy the Seller's contingent liabilities under the purchase agreement. This income is presented as profit on sales of fixed asset investments.

A list of the Company's subsidiaries and details of the changes in ownership interest during the year can be found at Note 21.

### 14 Deferred tax

Apart from that which has already been recognised in the financial statements, the group has deferred tax assets of £2,849,156 (2020: £2,005,974) in respect of tax losses, which have not been recognised due to the lack of certainty as to the utilisation of these assets.

The Company has deferred tax assets of £2,442,936 (2020: £1,836,431) in respect of tax losses, which have not been recognised due to the lack of certainty as to the utilisation of these assets.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

Loans and borrowings				_		_	
				Grou		Comp	
				2021 £000s	2020 £000s	2021 £000s	20 £00
Non-current liabilities				20000	20000	20000	200
IFRS16 lease liabilities				124		124	
Hire purchase liabilities				16	20	16	
Other loans				109	20	-	
Unsecured third party loan				1,346	1,380	1,346	1,3
Onsecured tillid party loan				1,595	1,400	1,486	1,4
Current liabilities							
IFRS16 lease liabilities				179	61	179	
Secured bank loans				379	448		
Other loans				684	- 110	_	
Hire purchase liabilities				4	3	4	
The paronase naphities				1,246	512	183	
Terms and repayment schedule							
					Carrying		Carry
		Nominal	Year of	Face Value	Amount	Face Value	Amo
	Curr	interest rate	Maturity	2021	2021	2020	2
				£/€ 000s	£000s	£/€ 000s	£0
	GBP	F: 1 00/	2025	800	800	800	8
Unsecured third party loan	GDP	Fixed 6%					
		Fixed 6% Fixed 5%					
Unsecured third party loan	EUR	Fixed 5%	2025	650	546 1,346	650 _	5
Unsecured third party loan				650	546 1,346	650 _	5 1,3
Unsecured third party loan Unsecured third party loan  Trade and other payables				650	546 1,346	650 _ Comp	5 1,3 pany
Unsecured third party loan				650	546 1,346	650 _	1,3 eany 2
Unsecured third party loan  Trade and other payables  Current				Grou 2021 £000s	546 1,346 p 2020 £000s	Comp 2021 £000s	1,3 eany 2
Trade and other payables  Current Trade payables				650 Grou 2021	546 1,346 <b>p</b> 2020	Comp 2021 £000s	1,3 nany 2
Unsecured third party loan  Trade and other payables  Current  Trade payables				Grou 2021 £000s	546 1,346 p 2020 £000s	Comp 2021 £000s	1,3 nany 2
Trade and other payables  Current Trade payables Amounts owed to group undertakings				Grou 2021 £000s	546 1,346 p 2020 £000s	Comp 2021 £000s	1,3 nany 2
Trade and other payables  Current Trade payables  Amounts owed to group undertakings Other creditors				Grou 2021 £000s	546 1,346 p 2020 £000s	Comp 2021 £000s 40 2,580	2,8
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs				Grou 2021 £0000s 85 - 396 96 1,045	546 1,346 1,346 p 2020 £000s 53 - 105	Comp 2021 £000s 40 2,580 74	2,
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income				Grou 2021 £000s 85 - 396 96	546 1,346 2020 £000s 53 - 105 19	Comp 2021 £000s 40 2,580 74 22	2,8
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total				Grou 2021 £0000s 85 - 396 96 1,045	546 1,346 2020 £000s 53 - 105 19 529	Comp 2021 £000s 40 2,580 74 22 257	1,3 2,0 2,0 2,0
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total				Grou 2021 £000s 85 - 396 96 1,045 1,622	546 1,346 2020 £000s 53 - 105 19 529 706	Comp 2021 £000s 40 2,580 74 22 257 2,973	1,3 nany 2,50 2,4
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total				Grou 2021 £0000s 85 - 396 96 1,045	546 1,346 2020 £000s 53 - 105 19 529 706	Comp 2021 £000s 40 2,580 74 22 257	2,8 2,3,2 2,2 2,2 2,2 3,2
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total				Grou 2021 £000s 85 - 396 96 1,045 1,622	546 1,346 2020 £000s 53 - 105 19 529 706	Comp 2021 £000s 40 2,580 74 22 257 2,973	2,8 2,8 2,8 2,8 2,8
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total				Grou 2021 £000s 85 - 396 96 1,045 1,622	546 1,346 2020 £000s 53 - 105 19 529 706	Comp 2021 £000s 40 2,580 74 22 257 2,973	2,8 2,8 2,8 2,8 2,8 3,2
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total				Grou 2021 £000s 85 - 396 96 1,045 1,622	546 1,346 2020 £000s 53 - 105 19 529 706	Comp 2021 £000s 40 2,580 74 22 257 2,973	2,8 2,8 2,8 2,8 2,8 2,8 2,8 2,8 2,8 2,8
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total  Share capital  Authorised:				Grou 2021 £000s  85 - 396 96 1,045 1,622 2021	\$46 1,346 2020 £000s 53 - 105 19 529 706 2021 Number of ordinary 5p shares 000s	Comp 2021 £000s 40 2,580 74 22 257 2,973	2,8 2,8 2,8 2,8 2,8 2,8 3,2 2,8 Number ordir 5p sha
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total  Share capital  Authorised:				Grou 2021 £000s  85 - 396 96 1,045 1,622  2021 £000s	546 1,346  2020 £000s  53 - 105 19 529 706  2021 Number of ordinary 5p shares 000s  188,504	Comp 2021 £000s 40 2,580 74 22 257 2,973	2,8 2,8 2,8 2,8 2,8 2,8 2,8 3,2 2,8 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total  Share capital				Grou 2021 £000s  85 - 396 96 1,045 1,622 2021	\$46 1,346 2020 £000s 53 - 105 19 529 706 2021 Number of ordinary 5p shares 000s	Comp 2021 £000s 40 2,580 74 22 257 2,973	2,8 2,8 3,2 2 Numbe ordii 5p she
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total  Share capital  Authorised: At 1st January At 31st December				Grou 2021 £000s  85 - 396 96 1,045 1,622  2021 £000s	546 1,346  2020 £000s  53 - 105 19 529 706  2021 Number of ordinary 5p shares 000s  188,504	Comp 2021 £000s 40 2,580 74 22 257 2,973	2,8 2,3,2 2,0 188,5
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total  Share capital  Authorised: At 1st January At 31st December  Allotted and fully paid:				Grou 2021 £000s  85 - 396 96 1,045 1,622  2021  £000s  9,425 9,425	\$46 1,346 2020 £000s 53 - 105 19 529 706 2021 Number of ordinary 5p shares 000s 188,504	Comp 2021 £000s 40 2,580 74 22 257 2,973 2020 £000s 9,425	2,8 2,8 2,8 2,8 2,8 2,8 2,8 2,9 3,2 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total  Share capital  Authorised: At 1st January At 31st December  Allotted and fully paid: At 1st January				Grou 2021 £000s  85 - 396 96 1,045 1,622  2021  £000s  9,425 9,425	\$46 1,346 2020 £000s 53 - 105 19 529 706 2021 Number of ordinary 5p shares 000s 188,504 188,504	Comp 2021 £000s 40 2,580 74 22 257 2,973	5 1,3
Trade and other payables  Current Trade payables Amounts owed to group undertakings Other creditors Other taxation and social security costs Accruals and deferred income Total  Share capital  Authorised: At 1st January At 31st December  Allotted and fully paid:				Grou 2021 £000s  85 - 396 96 1,045 1,622  2021  £000s  9,425 9,425	\$46 1,346 2020 £000s 53 - 105 19 529 706 2021 Number of ordinary 5p shares 000s 188,504	Comp 2021 £000s 40 2,580 74 22 257 2,973 2020 £000s 9,425	2,8 2,8 2,8 2,8 2,8 2,8 3,2 2 Numbe ordir 5p sha 188,5

There were no changes in the year to the Company's Authorised share capital. During the year 712,000 shares with a par value of £0.05 were issued. The Company now has 22,784,245 shares in issue.

### 18 Related parties

### Group

Transactions between the Group and related parties during the year were as follows:

	Reven	ue	Expense	s
	2021	2020	2021	2020
	£000s	£000s	£000s	£000s
Related companies	36	-	(971)	(171)
Directors	-	-	-	-
Total	36	-	(971)	(171)

Amounts outstanding between the Group and related parties at the year end were as follows:

	Amounts owed		Amounts of	wed
	by related parties		to related parties	
	2021	2020	2021	2020
	£000s	£000s	£000s	£000s
Related companies	311	202	(857)	(191)
Directors	16	48	-	-
Total	327	250	(857)	(191)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 18 Related parties (continued)

#### Group (continued)

The related companies are made up of Sweet Dreams Holdings Limited, Sweetstay Holdings Limited, Arcap Partners Limited, Risiomenda Limited and Marquis Realty Holdings LLC. Sweet Dreams Holdings and Sweetstay Holdings Limited are companies which IAM Capital have significant influence over and makes up the £311,000 amounts owed by related parties. E. Arbib is a member of the key management personnel at Arcap Partners Limited. Arcap Partners Limited controls Risiomenda Limited which has received rental payments from the group. Arcap Partner Limited also controls Marquis Realty Holdings LLC, which has made business introductions to the Group and receives fees from the Group. Directors have loan accounts for day to day expenses and re-chargeables in the normal course of business, which are periodically cleared and repaid to the company.

#### **Key Management Personnel**

The Group considers Executive and Non-Executive Directors to be key management personnel. Remuneration paid to key management personnel during the year was as follows:

	2021	2020
	£000s	£000s
Short-term employee benefits	261	124
Share-based payments Total	261	124
Total	201	124
Company		
Details of transactions between the Company and its subsidiaries which are related parties are as follows:		
	2021	2020
	£000s	£000s
Management fees receivable from iAM Invest Ltd	124	124
Dividend from IEH Ltd	122	-
Dividend from iAldgate Hospitality Ltd	1,922	-
Dividend from iAM Invest Ltd	550	250
Amounts outstanding between the Company and its subsidiaries at the year end were as follows:		
	2021	2020
	£000s	£000s
Amounts due from subsidiaries		
Integrated Recovery Ltd	4,561	3,035
Integrated Energy Holdings Ltd	460	84
iAldgate Hospitality Ltd	9	
iAM Capital Management SARL	34	19
Total	5,064	3,137
Amounts due to subsidiaries		
iAM Invest Limited	2,580	2,863
Total	2,580	2,863

### 19 Hire purchase commitments

At 31st December the Group was committed to make the following minimum payments under non-cancellable hire purchases of motor vehicles falling due as

	2021	2020
	£000s	£000s
Within one year	4	3
Between one and two years	16	4
Between two and five years	-	16
After five years	-	<u> </u>
Total	20	23

### 20 Financial risk management

The Group operates in different countries and is exposed to a number of financial risks and particularly currency risk.

### Currency risk

The Group publishes its consolidated financial statements in Sterling, but conducts its business in a number of different currencies but principally the Euro and US Dollar. As a result the Group is exposed to foreign exchange risk due to exchange rate movements which affect the Group's transactional revenues and the translation of the earnings and net assets of its overseas operations.

The Group constantly reviews its position and where necessary will hedge a portion of the transactional exposures of its subsidiaries which have a functional currency of Sterling. This exposure review principally highlights the net management fees expected to be generated by the UK based fund management companies from existing AUM. Such exposure is principally to the Euro and US Dollar and hedging, if deemed necessary is carried out by means of forward foreign exchange contracts. No additional hedging was undertaken during 2021.

Hedging arrangements have not been accounted for under IAS 39 hedge accounting rules.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 20 Financial risk management (continued)

#### Currency risk (continued)

Should additional exposure be generated by material changes in either Euro or US Dollar denominated AUM or by probable crystallisation of foreign currency denominated performance fees, further hedging may be taken out if the rates available at the time of such changes becoming apparent are deemed to be favourable.

Hedging of the Group's other transactional exposures, the translation of the results of our operations in Europe whose functional currency is the Euro are not hedged as such transactions create movements in the profit and loss account, which are offset by equal and opposite effect in reserve. Movements do nonetheless affect reported earnings.

The Group also has significant exposure to the Euro arising from its foreign operations at the end of the reporting period and to its US Dollar cash reserves. This is not normally hedged other than through foreign currency debt. As with the translation of its foreign operations' results, other hedging could expose the Group to significant net cash flows and profit and loss distortions.

At 31 December 2021, if the Euro had strengthened/weakened by 10% against Sterling with all other variables held constant, pre-tax result would increase/(decrease) by £463,000/(£379,000) respectively [2020: £124,000/(£112,000)], principally as a result of the increase/decrease in assets and liabilities denominated in foreign currencies.

At 31 December 2021, if the US Dollar had strengthened/weakened by 10% against Sterling with all other variables held constant, pre-tax result would increase/(decrease) by £533,000/(£436,000) respectively [2020: £539,000/(£490,000)], principally as a result of the increase/decrease in assets and liabilities denominated in foreign currencies.

#### Interest rate risk

The Group has limited other exposure to interest rate risk on its cash positions and borrowings. Such exposures are managed as efficiently as possible given that working capital needs to be maintained in different operating subsidiaries and inter-company exposure may be subject to regulatory limits. Cash and cash equivalents are usually invested in short term cash deposits with maturities no greater than three months. The effect of a 100 basis points increase/decrease in interest rates would not have a material impact on pre-tax profits or equity.

#### Liquidity risk

The Group has exposure to liquidity risk where it has insufficient financial resources that may be used to settle liabilities as they fall due. Overdraft facilities are maintained to cover any short term occurrences and the Group seeks to ensure that it maintains sufficient liquidity not only to finance its ongoing operations but, where possible, to assist in funding proposed acquisitions or unanticipated events. As noted above, cash and cash equivalents are usually on a short-term basis.

One operating subsidiary within the Group is subject to the requirements of their respective regulators, primarily the Financial Conduct Authority ("FCA") in the UK. This subsidiary held surplus liquidity over it's respective requirements throughout the year of ownership.

Financial liabilities consist of a bank overdraft repayable on demand and trade and other payables.

### Credit risk

The Group has exposure to credit risk in respect of its fund management business and treasury operations.

Trade receivables for fee debtors in operations are analysed below.

The second secon	2021 £000s	2020 £000s
Trade receivables - Operating		
Receivable from Sweetstay	212	202
Other	87	23
Carrying amount	299	225
Trade receivables for fee debtors in the fund management businesses are analysed below.		
	2021	2020
	£000s	£000s
Trade receivables - Fund management		
Neither past due nor impaired		
Low risk	-	_
Carrying amount	-	-
Past due but not impaired		
Low risk	-	_
Carrying amount		-
Past due but not impaired consists of:		
31 to 60 days		_
61 to 90 days		_
91 to 120 days		_
Over 120 days	-	_
		-
Total Carrying amount	299	225
, ,		
Group	2021 £000s	2020 £000s
Trade receivables (note 9)	2000	22000
Operating	299	225
Fund management	239	225
Carrying amount	299	225
	200	LEO

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 20 Financial risk management (continued)

For treasury operations, only financial institutions of an investment grade are used.

#### Price Risk

The Group's holding of "Fair value through profit and loss" financial assets, which consist of quoted shares, is sensitive to a wide range of market prices. The following table details the Group's sensitivity to a 15% (2020: 15%) fall in market prices, that would affect the value of its "Fair value through profit and loss" financial assets at the statement of financial position date.

	Gro	Group		Company	
	2021	2020	2021	2020	
	£000s	£000s	£000s	£000s	
Current assets	(786)	(888)	(245)	(135)	

#### Capital risk management

The Group manages its capital to ensure that all entities within the Group are able to operate as going concerns and exceed any minimum externally imposed capital requirements. The capital of the Group and Company consists of equity attributable to the equity owners of the parent company, comprising issued share capital, share premium, retained earnings and other reserves as disclosed in the Statement of Changes in Shareholders' Equity.

One operating subsidiary within the Group is subject to the requirements of their respective regulators, primarily the Financial Conduct Authority ("FCA") in the UK. This subsidiary held surplus capital over it's respective requirements throughout the year of ownership.

#### 21 Principal subsidiary undertakings

The following information is given in respect of those subsidiary undertakings which, in the opinion of the directors, principally affect the consolidated profits or assets of the Company. They are wholly-owned subsidiary undertakings of the Company except where shown and their issued share capital consists of equity shares.

	Country of incorporation		31 December 2020 % Owned
Fund Management		,, , , , , , , , , , , , , , , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
iAM Invest Ltd	UK	100%	100%
Integrated Alternative Investments USA LLC	USA	100%	100%
Integrated Recovery Ltd	BVI	100%	100%
Green Energy interests			
Integrated Energy Holdings Ltd	UK	100%	53.7%
iAM Bhn S.a.r.I.	Luxembourg	100%	
Bhn Tre Srl	Italy	100%	
Bhn Quattro Srl	Italy	100%	
Fimgroup Srl	Italy	100%	
iAldgate Hospitality Ltd	UK	100%	100%
Bhnlux S.a.r.l.	Luxembourg	100%	
Bhn Cinque Srl	Italy	100%	
Other			
IAM Capital Management S.a.r.l.	Luxembourg	100%	100%
IAM Capital Opportunities II Ltd	UK	100%	

### 22 Contingent liabilities

From time to time the Group is engaged in disputes on employment and / or other related matters. Such matters are inherently subject to many uncertainties and the Group cannot predict their outcome. There are no issues which are currently expected to have a material adverse impact on the Group's results or net assets.

### 23 Capital commitments

As at the reporting date, the group had committed to invest \$250,000 in an unlisted investment fund. \$125,000 of the commitment was paid in March 2022. The remainder is expected to be called in 2022.

The group also had outstanding commitments of €1,306,000 to its second generation real estate investment fund. Expected to be fully called in 2022.

### 24 Events after the reporting date

After the reporting date, the directors proposed a dividend of £0.02 per share to be paid in 2022. There are no further events after the reporting date that require disclosure or discussion.